#### **ATTACHMENT J10**

# **Example Completion of Schedule B-1**

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#### ATTACHMENT J40

## **Example Completion of Schedule B-1**

The following example is provided as a demonstration of one method to complete Schedule B-1, *Utility Service Payment by the Government.* Any resemblance to conditions or costs at any U.S. Army Base is strictly coincidental. Similarly, any resemblance of the hypothetical bidder/offeror in this example to existing entities is strictly coincidental. **Offerors are advised not to place any importance on values used or assumptions made in this example.** 

## J40.1 Background of Example

The Army is considering privatizing the water utility system at one of its bases (Example Army Base). It plans to complete the privatization in Year 2001. The Army has issued an RFP that, among other things, requires Offerors to complete Schedule B-1 presented in Section B of this RFP.

An interested party, Party X, reviews the RFP and decides to submit a proposal for the water system. In preparing its proposal, Party X conducts a system evaluation and determines the following:

- 1. The average monthly system operating cost needing to be recovered from the Army is \$25,000. This amount includes recovery of operation, maintenance, repair, administration, and general costs. These costs are considered fixed in that they do not vary with the load on the system.
- 2. The value of the water utility system is \$7,000,000.
- 3. The system has excess capacity that is potentially usable for customers other than the Army. The value of this excess capacity is 15 percent of the existing system value.
- 4. There are a number of physical and functional deficiencies in the system. To correct these deficiencies, two upgrades are required. The first will cost \$2,548,500 and take 8 months to complete and the second will cost \$3,822,680 and take 11.5 months to complete.
- 5. In addition to the remedies to system deficiencies, there will be a need for continuing renewals and replacements as other plant and equipment wears out with time. Party X prepares a 50-year schedule for renewals and replacements beyond those needed to remedy system deficiencies in accordance with Section L.4.3 of the RFP. The schedule includes no costs in some years and substantial costs in other years. Party X also projects the value of the utility system at the end of 50 years of ownership and operation.
- 6. Beyond correction of physical and functional deficiencies and normal renewals and replacements, no other improvements of the system are anticipated.
- 7. The system is in good enough condition that purchase costs can be amortized over 15 years.

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### J40.2 Schedule B-1 Calculations

This section describes calculations that Party X could make in completing Schedule B-1. Although this would be one reasonable way to complete the schedule, other logical approaches could be taken.

SCHEDULE B-1
Utility Service Payment by the Government

Example Army Base				
CLINa	Utility System			
Sub- CLINS	SUPPLIES/SERVICES	MONTHLY SERVICE CREDIT/CHARGE		
AA	Fixed Monthly Charge (see B.5.2.1, Service Charges) The Contractor shall provide utility service in accordance with Section C, Descriptions, Specifications, and Work Statement. <sup>b</sup>	\$ 80,839		
AB	Monthly Credit as Payment for Purchase Price. (see B.5.2.2, Monthly Credit as Payment for Purchase Price).  \$38,888 Monthly Credit# of months	\$(38,888)		
	n or months			

<sup>&</sup>lt;sup>a</sup> CLIN number to be filled in by the Offeror. CLIN numbers are shown in Schedule A paragraph B.3, *Systems to be Privatized*.

#### J40.2.1 Sub-CLIN AA Calculation

Use Schedule L-1, *Calculation of Fixed Monthly Charge*, to calculate the Fixed Monthly Charge. The costs entered in Sub-CLIN AA come from the last line in Schedule L-1.

Schedule L-1, Line 1 – Operations and Maintenance (O&M): The proposed monthly rate for operating the system (operation, maintenance, repair, administration, and general costs) is \$25,000 per month (from J40.1, item 1), which is \$15,000,000 (\$25,000 x 600 months) over the 50-year life of the contract.

<u>Schedule L-1, Line 2 –Renewals & Replacements (R&R)</u>: In order to calculate this Monthly Charge, Party X considered its projected schedule of renewal and replacement expenditures (beyond those made to remedy system deficiencies), as outlined in Schedule L-2, and the system's residual value at the end of 50 years (from J40.1, item 5). A Monthly Charge of \$55,839. This is

<sup>&</sup>lt;sup>b</sup> The Offeror should enter the Fixed Monthly Charge, as computed in Schedule L-1. Additions to the Fixed Monthly Charge will be handled in accordance with Section H.9, *Accounting for Capital Upgrades/Purchase Price*, and Schedule L-3, but should not be included in the price offered for Sub-CLIN AA.

calculated by dividing the Total Contract Amount by 600 (\$33,503,314/600 = \$55,839). [This approach is one of several possibilities potential bidders could use.]

## Schedule L-1 - Calculation of Fixed Monthly Charge

Component	Monthly Charge
1. Operations and Maintenance (O&M)	25,000
2. Renewals & Replacements (R&R) (use Schedule L-2 to compute)	55,839
Total Fixed Monthly Charge (to be entered in Sub-CLIN AA)	80,839

SCHEDULE L-2 RENEWALS AND REPLACEMENTS SCHEDULE

50-Year Schedule

<u>Year</u>	R&R Price (\$1,000)	Description of Renewal or Replacement		
2001		None		
2002		None		
2003		None		
2004		None		
2005		None		
2006		None		
2007		None		
2008		None		
2009		None		
2010	14,628	Replace system cast iron pipe with PVC - Expected life: 50 years; Replace transite - Expected life: 50 years		
2011		None		
2012		None		
2013		None		
2014		None		
2015	7,000	Replace fire hydrants - Expected life: 50 years		
2016		None		
2017	5,000	Replace underground storage tanks - Expected life: 75 years		
2018		None		
2019		None		
2020		None		

<u>Year</u>	R&R Price (\$1,000)	Description of Renewal or Replacement		
2021		None		
2022		None		
2023		None		
2024		None		
2025		None		
2026		None		
2027		None		
2028		None		
2029		None		
2030		None		
2031	50	Replace Well A - Expected life: 75 years		
2032		None		
2033	25	Replace Well B - Expected life: 75 years		
2034		None		
2035	1,000	Replace galvanized iron pipe with PVC - Expected life: 50 years		
2036		None		
2037		None		
2038		None		
2039	11	Replace Well C - Expected life: 75 years		
2040	4,989	Replace Section 100 and 200 Pipe - Expected life: 50 years		
2041		None		
2042	25	Replace Well D - Expected life: 75 years		
2043		None		
2044		None		
2045	700	Replace ductile iron pipe - Expected life: 75 years		
2046		None		
2047	50	Replace Well E - Expected life: 75 years		
2048	25	Replace Well F - Expected life: 75 years		
2049		None		
2050		None		

#### J40.2.2 Sub-CLIN AB Calculation

Party X proposes a purchase price of \$7 million (from J40.1, item 2), with payment of this purchase price over 15 years (180 months). Accordingly, the monthly credit as payment is \$38,888. Credit over the life of the contract would be (\$38,888/month x 180 months).

## J40.3 Example Schedule L-3 Calculations

Schedule L-3, Line 1 – Initial Capital Upgrades (from J40.1, item 4) - Party X proposes a Monthly Charge of \$8,495 for completing upgrade Project 1. If and when Project 1 is completed (for this example it is assumed the Project will be completed in month 8 as proposed), the Monthly Charge for the project (\$8,495) will be added to the Fixed Monthly Charge for the number of months over which the project will be amortized (300). These costs are **not** entered anywhere in Schedule B-1. Similarly, the Monthly Charge for upgrade Project 2 (\$12,742) is calculated by amortizing \$3.82 million over 25 years (300 months) . If and when Project 2 is completed (assume month 12, as proposed), the Monthly Charge for that project will be added to the Fixed Monthly Charge for the number of months over which that Project will be amortized (300). As with Project 1, these costs are **not** entered anywhere in Schedule B-1.

**Schedule L-3, Line 2 – Recoverable Portion of the Purchase Price** (from J40.1, item 3) - This calculation is be based on an allocation of 85 percent of the purchase price to the Army and 15 percent of the purchase price to uses other than for the Army. In this example, the amortization period proposed are the same as for the payment by Party X to the Army for the utility system. Accordingly, Party X proposes to charge the Army 85 percent of the purchase payments that it is making to the Army. As with the Initial Capital Upgrades, this number is not entered anywhere in Schedule B-1.

Component Name	Project Cost	First Full Month Project Will Be in Service	# of Months to Amortize Component	Monthly Charge
Initial Capital Upgrades				
Project 1	2,548,500	9	300	8,495
Project 2	3,822,680	13	300	12,742
2. Recoverable Portion of Purchase Price	5,950,000*	NA	180	33,054

 $<sup>* = \$7,000,000 \</sup>text{ x's } 85\% = \$5,950,000$ 

## J40.4 Calculation of Monthly Payments

The monthly payment (i.e., what the utility service provider gets paid) for each month of the contract period is listed in the last (i.e., seventh) column of Table J40-2. It is the sum of columns 2 through 6 (the fixed and variable portions of the Monthly Service Charge). Initially, this would be \$75,005. It would increase to \$83,500 in Month 9, the first full month that upgrade Project 1 will be in service, then to \$96,242 in month 13, the first full month that upgrade Project 2 will be in service. In month 181, after the purchase price of the utility system is fully amortized, the monthly payment will increase to \$102,076. Then in Months 309 and 313, when upgrade Projects 1 and 2 are fully amortized, the monthly payment will fall to \$93,581 and \$80,839, respectively. It will remain at \$80,839 for the remainder of the contract period.

(1)	(2)	(3)	Additions to the Fixed Monthly			(7)
			Charge			
	Fixed Portion of	Credit for Purchase	(4)	(5)	(6)	Monthly
Months of	Monthly Service	Price			Recoverable	Payment to
Contract	Charge	(Sub-CLIN AB)	Project 1	Project 2	Portion of	Contractor
	(Sub-CLIN AA)				Purchase	
					Price	
1-8	80,839	-38,888	0	0	33,054	75,005
9-12	80,839	-38,888	8,495	0	33,054	83,500
13-180	80,839	-38,888	8,495	12,742	33,054	96,242
181-308	80,839	0	8,495	12,742	0	102,076
309-312	80,839	0	0	12,742	0	93,581
313-600	80,839	0	0	0	0	80,839